1. CALL TO ORDER AND ETHICS STATEMENT

2. APPROVAL OF MINUTES (August 29, 2023)

3. EMERGENCY DECLARATION LETTERS
   - North Carolina Agricultural and Technical State University - Steam Plant Repairs and Replacement
     August 29, 2023

4. SELECTION OF DESIGN FIRM
   - Department of Natural and Cultural Resources
     Parks and Recreation
     Kerr Lake State Recreational Area - Campground and Maintenance Area Improvements
     Vance County, NC

5. SELECTION OF DESIGN FIRM
   - Department of Adult Correction
     Albemarle Correctional Institution - Roof Replacements
     Stanly County, NC

6. SELECTION OF DESIGN FIRM
   - Department of Public Safety
     National Guard
     Salisbury AASF 2 Aircraft Maintenance Hangar (Commissioning)
     Rowan County, NC

7. INNOVATIONS SUBCOMMITTEE UPDATE

8. OLD BUSINESS

9. NEW BUSINESS

10. STATE CONSTRUCTION OFFICE REPORT

11. SCHEDULED NEXT MEETINGS
   - October 31, 2023

12. ADJOURNMENT