

Effective Strategies in Contract Management

2025 **PEAK** BREAKOUT SESSION

ELEVATING NC PROCUREMENT TOGETHER



Effective Strategies in Contract Management

Meredith Swartz

Department of Administration



Effective Strategies in Contract Management

Meredith Swartz

Department of Administration

Purchasing Director



**Are you in the
Purchasing
World
or
the Contract
Management
World?**

Key Components of Contract Management

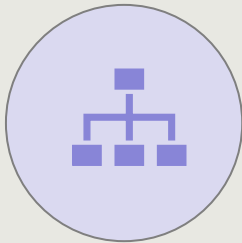


Relationship Management

- Hold a contract kick-off meeting
- Identify roles and responsibilities
 - Project Managers
 - Technicians/Staff
 - Fiscal Representatives
- Provide contact information for each team member
- Clarify terms and conditions
- Are there any additional steps before work can start? (background checks, badging, supply ordering, etc.)
- Establish goals and objectives
- Communicate with the Vendor
 - Late shipments
 - Damaged goods
 - Performance issues



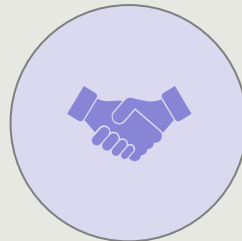
The Importance of Record Keeping



Establishes responsibility for all parties involved.



Ensures monitoring of deliverables in compliance with the terms



Serves as a reliable source for resolving disputes and misunderstandings



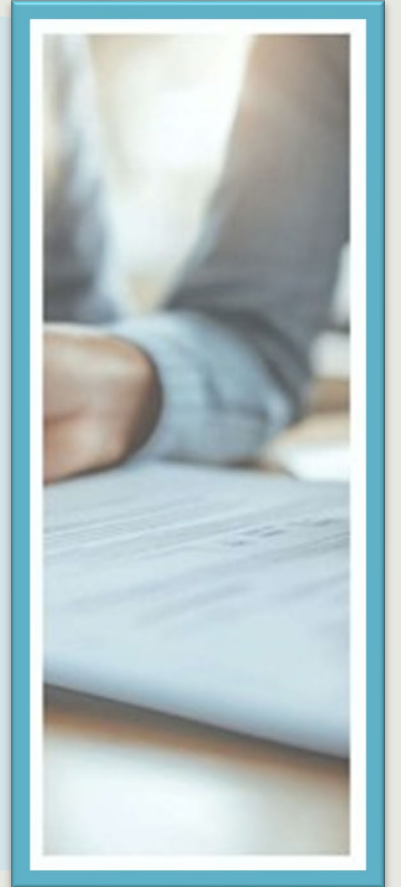
Risk Mitigation – Helps identify and reduce potential legal and financial risks

How are you storing your records? Digital vs Paper

Contract Administration

The Contract Manager tracks deliverables, monitors adherence to terms, and ensures that all parties fulfil their respective obligations.

- Know what is in the scope of work/specifications of tasks/products, terms and conditions
- Confirm Deliverables
 - Reporting requirements
 - Delivery times and instructions
 - Tasks
- Inspections are conducted to document compliance with contract scope of work/ specifications of product
- Manage Contract Changes





Monitoring Performance

Quality assurance (QA) is a systematic process that ensures products or services meet the expectations of customers and other stakeholders.

Contract Quality Assurance Processes



Review – thoroughly analyze contract documents to ensure all terms and conditions are clearly defined and understood



Monitor – Continuously track performance metrics and compliance with all contractual obligations throughout the contract life cycle



Evaluate – Conduct periodic assessments to determine if contract goals are being met and to identify areas for improvement.

What is your agency using to monitor performance throughout the contract life cycle?

Contract Closeout Procedures

- Review – Evaluate contract deliverables against initial requirements
- Finalization – Ensure all terms and conditions are satisfactorily met
- Collection - Gather all State issued equipment and access badges. Close out any access to State supported systems
- Invoicing - Issue final acceptance and payments
- Archiving – Store contract documents for future reference
- Learning – Document lessons learned



Common Challenges and Risks in Contract Management



Inadequate Training –
Staff may lack sufficient
knowledge on contract



Poor Documentation –
incomplete or inaccurate
documentation can lead to
various issues



Compliance Issues –
failure to adhere to the
rules and laws that govern
State procurement



Misalignment of Goals –
Different stakeholders may
have conflicting priorities
or expectations



Inefficient
communication – lack of
clear communication
increases the risk of
misunderstandings



Ineffective Monitoring –
insufficient tracking of
performance metrics can
hinder performance
evaluations



Delayed Payments – slow
payment processes can
strain vendor relationships
and project timelines



Best Practices for Effective Contract Management

Document Clearly – ensure all terms, conditions, and obligations are explicitly documented to avoid misunderstandings

Regular Reviews – Conduct periodic evaluations of contract performance and adherence to identify areas for improvement

Timely Closeout – Implement a structured process for contract closeout to ensure all obligations are fulfilled and documented.

Thank you

Meredith Swartz

Department of Administration

Purchasing Director

